# Annual Report 2006

A Proud Tradition of Caring for Alabama's People

CHILD SUPPORT
CHILD DAY CARE
FAMILY SERVICES
FOOD ASSISTANCE
ADULT PROTECTIVE SERVICES
TEMPORARY AID TO NEEDY FAMILIES

**Alabama Department of Human Resources** 



BOB RILEY
Governor

#### State of Alabama Department of Human Resources

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(334) 242-1310
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Page B. Walley, Ph.D.

**Governor Bob Riley, Chairman** State Board of Human Resources

Dear Governor Riley:

This Annual Report is an account of significant achievements and challenges faced by the Department of Human Resources while providing some of the most diverse services of any state agency during Fiscal Year 2006. Our child welfare system remains one of America's best, and it continues to draw praise from highly respected professionals throughout the nation. States that aspire to improve their child welfare programs are encouraged by the dramatic improvements made in Alabama. We are confident in the state's commitment to maintaining high standards for child welfare once the R.C. Consent Decree comes to an end. Reports of maltreatment of both children and vulnerable adults rose during 2006. Our dedicated county staff remained on the front lines, working with law enforcement officials and other concerned Alabamians to combat the problem.

Child support collections totaled \$281 million, an increase of almost \$10 million over the previous year. To help needy families, ongoing outreach activities are designed to increase food stamp program participation among eligible families. Our state has more than 540,000 food stamp recipients. The \$602 million in food stamp benefits issued in 2006 gave a big boost to Alabama's economy.

The agency provided financial assistance to several hundred Louisiana and Mississippi families who established permanent residence in Alabama, after they were evacuated because of

Hurricane Katrina. The money came from the state's share of funds provided through the federal TANF Emergency Response and Recovery Act of 2005.

The department's commitment to public service is just as strong as ever. Having an office in every county gives our staff the opportunity to help the vulnerable, the needy and families in crisis. We are proud to continue the agency's tradition of caring for the people in the communities that we serve everyday.

Sincerely,

Yage B. Walley, Ph.D.
Page B. Walley, Ph. D.
Commissioner

#### ALABAMA

# DEPARTMENT OF HUMAN RESOURCES Annual Report

### FISCAL YEAR 2006

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#### **GOVERNOR BOB RILEY**

Chairman

#### MRS. JENNIE HELDERMAN

Vice-Chair

#### MRS. EUNIE SMITH

Secretary

MRS. KATHY SAWYER
MRS. LESLIE SANDERS
MRS. KELLY OWEN
MR. TONY PETELOS

#### **DR. PAGE WALLEY**

Commissioner

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The Alabama Department of Human Resources is an affirmative action/equal opportunity employer. All programs are administered in accordance with the Civil Rights Act of 1964, the Rehabilitation Act of 1973, the Americans with Disabilities Act of 1990, and all other state and federal civil rights laws.



# Some basic facts about the....

### **DEPARTMENT OF HUMAN RESOURCES**

#### **DHR'S MISSION**

THE MISSION OF THE AGENCY IS TO PARTNER WITH COMMUNITIES TO PROMOTE FAMILY STABILITY AND PROVIDE FOR THE SAFETY AND SELF-SUFFICIENCY OF VULNERABLE ALABAMIANS.

#### **MAJOR PROGRAMS**

The Department of Human Resources' major programs include: Family Services, Food Stamps, Child Support, Child Day Care, Adult Protective Services and Temporary Assistance for Needy Families (TANF).

#### **DIVERSE RESPONSIBILITIES**

The department has some of the most diverse responsibilities of any public or private agency. Although commonly referred to as the "welfare department," the agency's number one legal responsibility is to prevent abuse, neglect and exploitation.

The agency does play a major role in assisting needy families through administration of the Food Stamp Program and the welfare block grant (TANF). Support services are provided to help the families become self-sufficient. Many Alabamians are affected directly or indirectly by DHR programs, services or functions.

#### DHR BOARDS

DHR operates under the State Board of Human Resources. The Governor, who serves as Board Chairman, appoints the board members who serve six-year terms. The State Board approves major administrative actions, including the appointment of the Commissioner. The Board also approves the agency's operating budget.

The 67 county departments of Human Resources have boards that are appointed by county governments. City governments are involved in the appointment of County Board members in a few populous counties.

#### **DEPARTMENT EMPLOYEES**

The agency has about 4,400 State Merit System employees, most of whom work in county DHR offices. Social workers represent the largest category of DHR staff, although a variety of professions are represented within the agency.

#### **HISTORY**

The Alabama Department of Human Resources was created in August 1935 to administer programs that were part of the Social Security Act. These programs were developed to help Americans suffering through the financial hardships of the Great Depression. The agency's original name was the Department of Public Welfare. In 1955, it was renamed the Department of Pensions and Security. The current name was adopted in 1986. Some programs have changed over the years. However, the agency's primary goal has always been to help people with problems.

#### REVENUES AND EXPENDITURES

In Fiscal Year 2006, DHR's revenues and expenditures totaled \$1,256,264,847, including more than \$600 million in food stamp benefits. The federal government provided approximately 80% of the agency's funds. Sources of state dollars included the General Fund, the Special Education Trust Fund, whiskey and beer taxes, and other earmarked taxes. Most of DHR's federal funding comes through the U.S. Department of Agriculture (USDA) and the U.S. Department of Health and Human Services (HHS).



# FAMILY Services

#### Efforts to End R.C. Consent Decree Continue

# Many child welfare experts now consider Alabama a national model for excellence.

Fiscal Year 2006 saw the state continue its efforts to end a federal court's oversight of Alabama's child welfare system, contending that improvements required under the R.C. Consent Decree have been made. The lawsuit was filed in 1988 on behalf of a foster child identified only by his initials, R.C. The case was settled and a consent decree was signed in 1991. The agreement required that the state's child welfare system be revamped. All 67 counties have asserted compliance with the decree, and have been formally declared converted to the principles of the agreement by Federal Court Monitor Dr. Ivor Groves. After Dr. Groves stated that DHR was in substantial compliance with the decree in a final report to the court in November 2004, the agency filed a motion to end the case. Judge Ira Dement later ruled that the department had not demonstrated substantial compliance with the terms of the settlement, and ordered DHR to substantiate its claim that it was meeting the decree's requirements. The agency submitted a report and filed a second motion to terminate the case. In December 2005, the judge ordered the Court Monitor to conduct comprehensive reviews of child welfare practices in 10 county DHR offices. Upon completion of the reviews in March 2006, Dr. Groves stated his findings, but made no recommendations to Judge DeMent regarding DHR's compliance with the decree. In April 2006, the agency asked the judge to end the case. The plaintiffs' response was filed in May 2006. There had been no further activity in the case when the fiscal year ended.

#### **Ensuring Quality Services in Each County**

The agency's Office of Quality Assurance (QA) completed 22 on-site reviews to evaluate county child welfare services. Consultants from QA provided technical assistance to local committees and citizen review panels in all 67 counties. These panels reviewed cases and made suggestions for improving services in each county.

#### **Ongoing Training for County Supervisors**

Training continued for child welfare supervisors in the counties. Using a regional format, the DHR Office of Child Welfare Consultation trained supervisors so that they could train current and future staff. The unit has been receiving ongoing training focused on childhood trauma. Most of the training material is from Dr. Bruce Perry of the National Trauma Academy in Texas. In-person presentations from other professionals such as occupational therapists and physical therapists supplemented the training. State DHR is in the second phase of a contract with

Many child welfare experts now consider Alabama a national model for excellence. Auburn University using behavioral analysts in work with Lee and Montgomery counties.

The analysts work with specific families in the home. They also trained staff with the Tools of Choice Parenting Curriculum.



# FAMILY Services

#### **Increasing Title IV-E Revenues**

Title IV-E program funding, which is used for certain children in foster care and in adoptive families, totaled \$27.8 million. That's an increase of about \$8 million over the previous year. The money is also used for administration of the program and to train staff who work with the children and families. After reviewing Alabama's program, the U.S. Administration for Children and Families (ACF) determined that the state was in substantial compliance with federal requirements. The ACF commended the state for its efforts to improve its Title IV-E eligibility program, and for its collaborative efforts with the Alabama courts and the Court Improvement Project.



There were 6,739 children in foster care when the year ended.

#### Big Jump in Adoptions in FY 2006

Heightened emphasis on permanency through adoption continued to produce results in FY 2006.

Three hundred eighty-six (386) adoptions were finalized, an increase of almost

19 percent from the year before. The agency's goal is to reduce the length of time that children remain in care while awaiting placement with their forever families. The expansion of adoptive family

recruitment statewide remains a high priority.

# **Child Abuse and Neglect Investigations Increase**

The number of child abuse and neglect investigations climbed from more than 18,500 in 2005 to more than 19,000 in FY 2006. In some instances, investigations of abuse or neglect lead to the removal of the child from the home because of safety concerns.

Between FY 2005 and FY 2006, statewide, 511 children were placed in foster care because a parent or caregiver was abusing some type of drug. There were 6,739 children in foster care when the year ended.

Title IV-E program funding, which is used for certain children in foster care and in adoptive families, totaled \$27.8 million.

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# ADULT Protective Services

Reports of abuse, neglect and exploitation of the elderly and of disabled adults climbed to a five-year high of 5,136 in Fiscal Year 2006. The overwhelming majority of the cases (74%) involved either neglect or self-neglect. Typically, the victim was a woman between the ages of 75 and 84. Usually, she was the victim of either self-neglect or neglect by a family member. Adult protective service (APS) staff participated in investigations and relocations of APS clients in both licensed and unlicensed assisted living facilities.

The Department of Human Resources (DHR) participated in the observance of World Elder Abuse Awareness Day in June 2006. The global observance helped draw attention to the fact that elder abuse is a scourge that knows no geographical boundaries. The victims' culture or clothing might be different, but their common bond is the painful acknowledgement that their own relatives are frequently the ones taking advantage of them.



The agency's collaboration with its community partners played a vital role in protecting vulnerable adults. Two statewide APS training meetings were held. Individual APS consultants conducted training sessions in six other counties. The Alabama Disabilities Advocacy Program (ADAP), the Department of Mental Health and Mental Retardation (DMH/MR), Medicaid, Area Agencies on Aging (AAAs), the Department of Senior Services (DSS), the Department of Public Health (DPH), and the National Adult Protective Services Association (NAPSA) all worked closely with DHR in its relentless efforts to protect disabled adults and the elderly. Adult protective service staff participated in conferences sponsored by the Alabama Gerontology Society (AGS). The department also cosponsored a workshop with the American Association of Retired Persons (AARP) and Auburn University at Montgomery.



Jackson County DHR's Gerald Ware, center, receives the first annual Alabama Spirit of APS Award in Montgomery. Pictured with Ware are his wife, Rhonda, and DHR Commissioner Page Walley, who presented the award to Ware.

In FY 2006, Doris Ball, director of state DHR's Adult Protective Services Division, was selected to serve as Southeast Regional Representative to the NAPSA Board of Directors.

In order to provide more recognition for a commitment to excellence in adult protective services (APS), the first annual Alabama Spirit of APS Award was presented during the year. Gerald Ware, APS senior social worker with Jackson County DHR, had the distinction of being the very first recipient of the award.

Reports of abuse, neglect and exploitation of the elderly and of disabled adults climbed to a five-year high of 5,136 in Fiscal Year 2006.

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# CHILD Day Care\_

#### **Child Care Services**

More children from low-income families were added to the state's subsidized child care rolls in Fiscal Year 2006, thanks to an increase in both state and federal dollars. The number of children in the program increased from 25,950 at the end of FY 2005 to 29,383 at the end of FY 2006.

Funding for subsidized child care increased from \$80.5 million in FY 2005 to approximately \$85 million in FY 2006. About \$1.5 million of the increase was state dollars; \$3.4 million was federal money provided through the federal Deficit Reduction Act of 2005.

The children who were added to the subsidy program were selected based upon the length of time that they had been on a waiting list. The number on the waiting list declined from 12,544 in October 2005 to 8,752 in September 2006. Child care management agencies (CMAs) handle eligibility for the subsidy program under a contract with DHR.

#### **DHR** licenses child care providers

In addition to administering the subsidy program, DHR is responsible for licensing child care providers in Alabama. In FY 2006, there were approximately 1,300 licensed day care centers

and about 1,600 licensed family/group day care homes in the state. Some child care providers are exempt from the licensing requirement. Exempt providers include, but are not limited to, programs that operate less than four hours a day, facilities that are located on federal premises and YMCA programs. Preschool programs that are an integral part of a local church ministry or a religious nonprofit elementary school may choose to be exempt from the licensing requirement. These faith-based programs are required to resubmit the necessary documentation to DHR annually before the expiration date, in order to retain their exempt status.

Funding for subsidized child care increased from \$80.5 million in FY 2005 to approximately \$85 million in FY 2006.

#### Child Care Quality Enhancement in FY 2006

The Alabama Early Learning Guidelines (AELG) Advisory Committee moved toward finalizing the development of voluntary state guidelines on what children should know and learn at different ages, as mandated by the President's *Good Start, Grow Smart* Early Childhood Initiative. Implementation of the AELG began with over 1,100 participants in sixteen (16) public awareness sessions held throughout the state. The development of a state plan for a caregiver and teacher training and education system is also mandated by *Good Start, Grow Smart*.

The Alabama Professional Development Team (APDT), which includes representatives from a variety of agencies and entities, agreed upon a model for Alabama's Early

Care and Education Professional Development System. The APDT also agreed that the target populations would be licensed and license-exempt caregivers. Members of the APDT included the following: Head Start, the Alabama Department of Education, the Office of School Readiness/Pre-K, the Poarch Band of Creek Indians, 2-year colleges, 4-year colleges, center directors, family child care providers, faith-based child care providers, school-age child care providers, statewide professional organizations, the DHR County Directors Association, the Alabama Department of Postsecondary Education, the Alabama Commission on Higher Education, and the Alabama Department of Rehabilitation Services/Early Intervention. Two DHR

Child Care Quality Enhancement contract agencies – Alabama Department of Education and Alabama Public Television – forged a collaborative effort to improve the quality of care for children in extended-day and extended-year programs through implementation of Ready To Grow, a professional development program with curriculum resources specifically developed for providers of extended care for school-age children.

The Alabama Professional Development Team (APDT), which includes representatives from a variety of agencies and entities, agreed upon a model for Alabama's Early Care and Education Professional Development System.



# FAMILY Assistance

### DHR ASSISTED LOUISIANA AND MISSISSIPPI EVACUEES WHO BECAME PERMANENT RESIDENTS OF ALABAMA

Almost a year after Hurricane Katrina pounded the Gulf Coast, storm victims were still struggling to rebuild their lives. To assist with this Herculean task, DHR provided cash assistance to more than 650 Louisiana and Mississippi families who were evacuated from federally declared disaster areas. The funds were provided through the federal TANF (Temporary Assistance for Needy Families) Emergency Response and Recovery Act of 2005.

#### In order to qualify, the families had to meet several eligibility criteria including the following:

- must have established permanent residence in Alabama.
- must have at least one child under age 18 (or under age 19 if the child is a full-time high school student).
- could not be receiving TANF (Temporary Assistance for Needy Families) benefits.

The household's income had to be less than 400 percent of the federal poverty level by family size. The help was provided through a contract between state DHR and the United Way of Central Alabama (UWCA). The UWCA worked with a network of agencies across the state to help the families develop recovery plans. Eligible families received grants, which could be used for education, transportation, rent and other living and employment-related expenses.

#### 10th Anniversary of Federal Welfare Reform Law

August 2006 marked the 10th anniversary of the federal Personal Responsibility and Work Opportunity Reconciliation Act (Public Law 104-193). One primary provision of the historic legislation was the establishment of a five-year, lifetime limit for receiving welfare benefits. States were given more flexibility in operating their welfare programs, and support services were provided to assist welfare recipients in becoming self-sufficient. The legislation replaced Aid to Families with Dependent Children (AFDC)--an entitlement program--with the Temporary Assistance for Needy Families (TANF) Block Grant. Each state's share of the block grant was based upon its past expenditures for welfare. In addition to their share of the TANF Block Grant, states that historically had spent less on their welfare programs received supplemental funding. Alabama was one of those states. Approximately 41,000 families were receiving welfare payments when the law was signed in August 1996. A decade later, in August 2006, 19,492 families were on welfare, a reduction of more than 50 percent. Alabama and all other states are facing a formidable challenge in meeting the requirements of a welfare-related provision in the 2005 federal Deficit Reduction Act. The legislation requires states to have more welfare recipients engaged in productive work activities leading to self-sufficiency. Under the 1996 welfare reform law, states were required to have a certain percentage of TANF recipients in work-related activities. States received credit for post-1995 case load reduction when calculating their work participation rate target. Under the 2005 Deficit Reduction Act, fifty (50) percent of single-parent families and 90 percent of two-parent families must be engaged in approved work activities. Because many of the remaining welfare recipients face significant obstacles to self-sufficiency, it will be difficult for states to lower work participation targets through credit for case load reduction. Federal penalties will be imposed for failure to meet work requirements.

#### Helping the poor with high heating bills

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The state's welfare families received one-time grants to help with skyrocketing heating bills during the winter of 2006. They received the grants in addition to their Family Assistance benefits, which average \$190 in cash assistance each month. The one-time grants were provided to families who received Family Assistance payments in January 2006 and continued to be eligible in February.

# FOOD Assistance

#### Reaching out to those in need

Providing good, nutritious meals can be tough for any family. The task can be particularly trying for low-income households. Fortunately, the food stamp program is available to supplement their monthly budget. Food stamp benefits are 100% federally funded. States share the program's administrative costs equally with the federal government. Low-income families are not the only ones who benefit from this vital program. During FY 2006, approximately \$602 million in food stamp benefits was pumped into the state's economy.

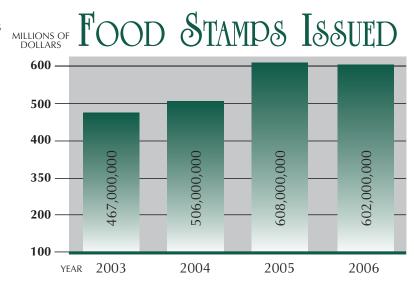
#### More than 540,000 food stamp recipients

Overall, a monthly average of 218,952 Alabama households received food stamps in Fiscal Year 2006, a 5.56 percent increase from the previous year. A total of 542,613 recipients were in those households.

#### Goal: Increasing participation in program

The half million recipients represent approximately 56% of the Alabamians who may be eligible for food stamps. This percentage closely mirrors the national participation rate for the program. Alabama DHR wants to increase participation among eligible households by the year 2010. Part

of this effort involves encouraging elderly residents with low incomes to apply for food stamps. Although this is a statewide effort, special attention is being paid to counties where the participation rate among potentially eligible families is less than 40%. During the year, Joyce O'Neal, director of State DHR's Food Assistance Division, was selected to represent the Southeast Region on the Executive Board of the American Association of Food Stamp Directors.



Overall, a monthly average of 218,952 Alabama households received food stamps in Fiscal Year 2006, a 5.56% increase from the previous year.

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# CHILD SUPPORT Enforcement

More than 229,000 families received services through Alabama's child support program in FY 2006. The state's record-setting support collections continued, thanks to the efforts of DHR staff, judges, court clerks, district attorneys, private attorneys under contract, and other law enforcement officials. The \$281 million collected in FY 2006 exceeded the previous year's total by almost \$10 million. Collections totaled more than a billion dollars from FY 2003 through FY 2006.

When a child support check arrives in the mail, it is the culmination of a process that requires a great deal of coordination, communication and cooperation. If it is a new case, paternity must be established; an income withholding order must be obtained and sent to the non-custodial parent's employer, so that the support payments can be deducted from the parent's pay check. In addition to being required, the establishment of paternity gives the dependent child other rights and benefits. A child with a legal father is entitled to his Social Security or veteran's benefits, for example. The child could also benefit from knowing their biological family's cultural and medical history.

Many parents make their support payments not only because of a court order but because they are affirming their love for their children. However, some parents are not as dutiful. Sometimes, they change jobs and addresses frequently, to keep from paying child support. The sharing of information between agencies helps locate them so that support orders can be enforced.



The \$281 million collected in FY 2006 exceeded the previous year's total by almost \$10 million.

# FISCAL INTEGRITY

The recovery of benefit overpayments is very important, whether the overpayments resulted from inadvertent errors or from intentional fraud on the part of the recipient. DHR recovered a total of \$2.5 million in overpayments made to recipients of Food Stamp and Family Assistance benefits in FY 2006. About \$2.2 million of the total was from food stamp debts.

Approximately \$800,000 was recovered through the interception of federal and state income tax refunds, and from intercepting other kinds of federal payments. Through an interagency agreement between DHR and the state Attorney General's Office, major fraud cases are handled through criminal prosecutions. This agreement produced 169 criminal convictions in FY 2006. In the great majority of cases involving smaller amounts, DHR seeks administrative remedies. These methods include withholding a portion of the monthly benefits, repayment of funds, and disqualification from programs. During FY 2006, 405 food stamp recipients were disqualified from the program due to fraud as determined by an Administrative Disqualification Hearing, or by voluntary disqualification and the recipient's agreement to repay the funds.

DHR recovered a total of \$2.5 million in overpayments made to recipients of Food Stamp and Family Assistance benefits in FY 2006. About \$2.2 million of the total was from food stamp debts.



#### 'I WAS MEANT TO DO GREAT THINGS AND TO HAVE A GOOD LIFE.'

#### A Former Foster Child Shares her Story of Faith, Determination and Triumph

Patty Davis is a former foster child who rose above her circumstances and achieved success, with the help of some very special people. She has not simply survived - she has excelled. Ms. Davis now inspires others who might doubt their ability to emerge from the abyss of hopelessness and despair. This is Patty Davis' remarkable story in her own words.

I have always believed that everything in life happens for a reason. But, I have also wondered why I have had all of the things that have happened to me...Happen To Me! There have been many times when I have felt sorry for myself and angry and wondered...WHY? Why did I not have the "NORMAL" family? Why was my life so hard? Why to these questions and thousands more! Then, my answer came to me this year! A remarkable year that has forever changed me and my outlook on life!

I could tell you the story of my life again, but you have heard it many times before. You have heard it from the mouths and hearts of thousands of children across this great nation that have walked in my shoes, and lived to tell the horror stories that, I too, have lived.

This year, I have realized that my life has come full-circle. I can look back on my life and the adventures I have had and know, this is my life, and I love it! I am now proud to tell people where I have been and the many things I have been fortunate to do. I would have never imagined that a little girl from Coden, Alabama with just a High-School Diploma would have worked on the PGA Tour and had the opportunity to stage the 2000 Republican National Convention that saw President Bush begin his successful run for the White House. I never could have dreamed that I would have competed on the Pro Water Skiing Circuit for three years, or that I would have met all of the fascinating people I now call friends.

It's still surreal to look back to when I was a little girl and know that my survival at that time depended upon my stealing purple food stamps from my own mother's purse while she was passed out from whatever her substance of choice was for the day. How I once had to sneak out of our trailer to escape from the morning attacks from my own mother and whatever man was left over from the night before.

The woman that I see before me today is not the woman of yesterday! She has beaten the odds and shown the world that no one will hold her down! I can now look in the mirror and know I have survived. I was meant to do great things and to have a good life. Up until this year, I still had to question what the meaning and purpose of my life was.

This past year has been one of both growth and healing for me and for the first time I came face to face with my demons. I opened up and spoke, and continue to speak of them and each time that I do, I learn a little more about the true Patty Davis!

I still have the memories of my past. I see them everyday, and even as I type, I can see the scar on my left hand and am reminded of who I am and where I came from.

However, I can tell you this today...It is **not** an indication of where I am going!

I have always felt like the Foster Care System saved my life and I will be forever grateful for my Social Workers and those "behind-the-scene" individuals that I never knew existed until just this year, and the vital role they play in the growth and success of Foster Children.

Words cannot express the thanks that I must give to all of those individuals that have given so freely, and so selflessly of their time and energy to children you have never met! Your work has not and will never go unnoticed! There are many more Patty Davises out there in the same situations and the same Foster Care System I was brought up in, just waiting for the moment when they realize they were meant for something more than this. You are the individuals that will give them the wings to fly and to achieve all that was meant to happen.

Life is a circle. I survived and have to realize that what Happens in Life, Happens for a Reason. You just have to have FAITH and know you are where you are supposed to be. Your life has meaning and purpose, no matter how difficult things may get.

Ms. Davis is currently a
Sales and Conference Services Manager at
The Hotel at Auburn University and
Dixon Conference Center.
She is also a motivational speaker.

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### REVENUES AND EXPENDITURES

#### ALABAMA DEPARTMENT OF HUMAN RESOURCES

#### **EXPENDITURES**

Salaries	\$161,094,942	Supplies, Materials & Operating	
Employee Benefits	56,704,975	Expenses	5,930,669
In-state Travel	8,218,538	Transportation Equipment Operating	
Out-of-State Travel	367,879	Costs	30,027
Repairs & Maintenance	716,669	Grants & Benefits	959,670,840
Rents & Leases	15,592,602	Transportation Equipment Purchases	0
Utilities & Communications	, ,	Other Equipment Purchases	679,492
	9,383,681	Non-Expenditure Disbursements	0
Professional Services	37,874,533	Total Disbursements \$1	<u>,256,264,847</u>

#### **SOURCES OF FUNDS**

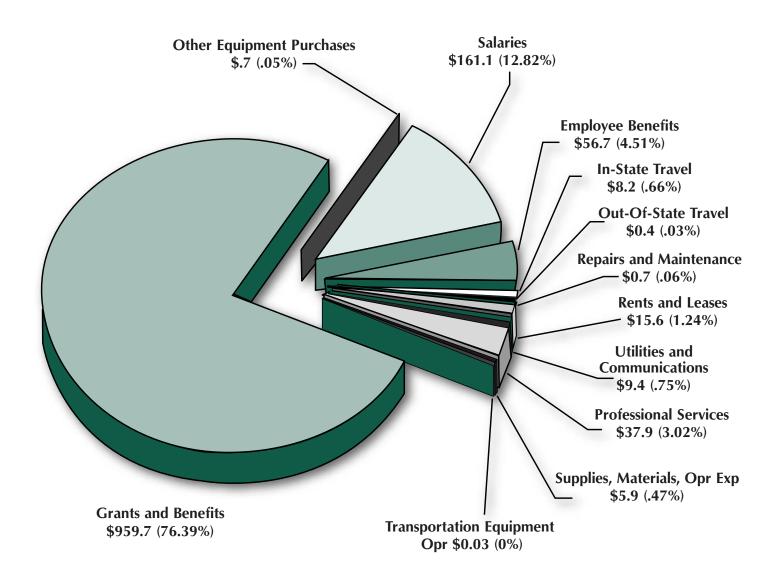
#### **Federal and Local Funds**

Federal Share of Child Support Collections	\$7,166,381
Federal Temporary Assistance to Needy Families	79,063,887
Federal Title IV-B Funds	17,114,460
Federal Title IV-D Funds	35,982,103
Federal Title IV-E Funds	27,870,062
Federal Title XIX Funds	66,097,170
Federal Social Services Block Grant-Title XX	44,514,182
Federal Child Day Care Discretionary Fund	49,309,615
Federal Child Day Care Mandatory Funds	20,552,122
Federal Child Day Care Matching Funds	18,177,370
Federal USDA Funds	631,766,097
Federal Child Abuse Grant	390,869
Other Federal Funds	792,062
Local Contract Funds	228,844
Child Support Interest and Fees	401,495
Transfers from MNC Agencies	2,940,897
Transfers from MNC Agencies- OUR KIDS	394,567
Foster Care Trust Fund	21,555

State Fur	nds
General Fund Transfer	\$98,951,188
Education Trust Fund Transfer	9,716,515
Whiskey Tax	31,516,814
ABC Profits	1,039,661
Beer Tax	10,979,822
Pension Residue	20,773,500
Sales Tax	1,322,000
Sales Tax-Foster Care	500,000
Sales Tax-Food Stamp	30,494,391
Franchise Tax	6,313
Tobacco Tax	3,497,968
Contractors' Gross Receipts	4,968,416
State Share of Child	
Support Collections	5,734,140
Food Stamp Overissuance	409,829
Other State Funds	539,404
Children First Fund	17,516,575
Net Unencumbered Balance	15,514,573
Total Funds Available	<u>\$1,256,264,847</u>



### **EXPENDITURES BY OBJECT**

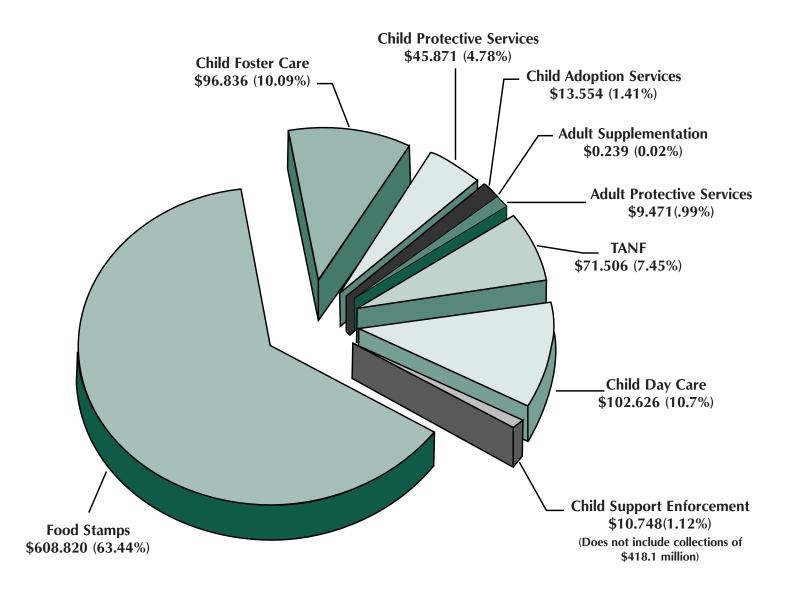


# TOTAL EXPENDITURES = \$1,256,264,847 VALUES = MILLIONS



# FYO6

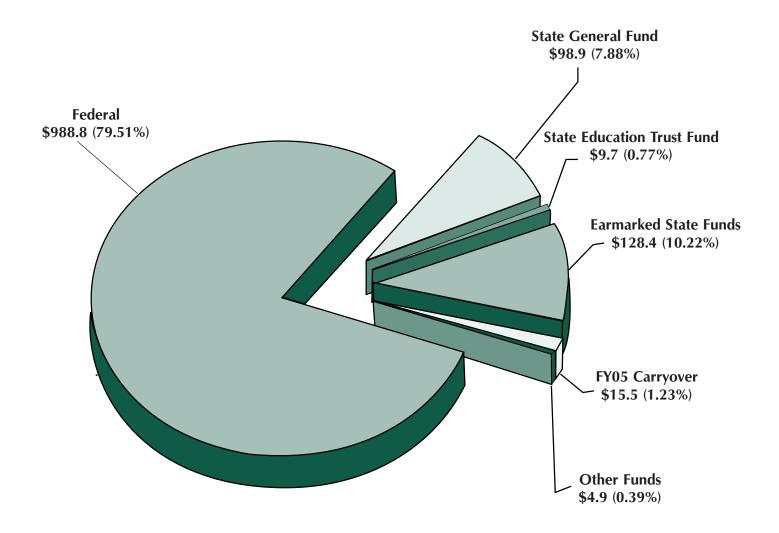
### **GRANTS AND BENEFITS BY PROGRAM**



# TOTAL EXPENDITURES = \$959,670,840 VALUES = MILLIONS



### **REVENUE SOURCES**



TOTAL FUNDS = \$1,256,264,847VALUES = MILLIONS

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Statistical Data for FY 2006

#### **CASES UNDER CARE - HUMAN RESOURCES**

MONTHLY AVERAGE OF CASES UNDER CARE FOR FISCAL YEARS

#### MONTHLY AVERAGE OF CASES UNDER CARE FOR FISCAL YEARS

				R FISCAL TEARS			
			OBER 1, 2005 -	OCTOBER			
		SEPTE	EMBER 30, 2006	SEPTEMBE	₹ 30, 2005		
			Average		Average		
		Number	Payment	Number	Payment		
		of Cases	Per Case 1/	of Cases	Per Case 1/		
	GRAND TOTAL	519,510	XXX	521,307	XXX		
FINANCIAL ASSISTANCE	TOTAL	19,962	\$186.83	20,906	\$189.43		
State Supplementation:							
Old Age Pensions		127	56.05	146	56.84		
Aid to Blind		5	56.00	6	56.36		
Aid to Permanently & Totally Disabled		221	57.13	266	56.43		
Family Assistance		19,609	189.17	20,488	192.14		
Special Assistance:							
Aid to Refugees		0	0.00	0	0.00		
NO PAYMENT-MEDICAL ASSISTANCE ONLY	TOTAL	120	XXX	144	XXX		
SOCIAL SERVICES							
Primary Clients Open for Service	TOTAL	45,171	XXX	44,515	XXX		
Payments in Behalf of Individual:							
Child Day Care		28,270	248.74	27,699	242.30		
Adult Day Care		492	202.61	543	200.56		
Foster Care 2/:							
Adult Service Fee		103	131.33	111	131.23		
Foster Care Maintenance Payments 3/		1,635 4/	XXX	1,535 4/	XXX		
Board Payment		(1,635)	378.75	(1,535)	371.06		
Specialized Service Fee		(33)	48.37	(39)	45.95		
Aid to Children in Foster Care		2,493 4/	XXX	2,556 4/	XXX		
Board Payment		(2,474)	355.39	(2,530)	346.22		
Specialized Service Fee		(72)	46.47	(90)	47.05		
Special Care for Children		0	XXX	0	XXX		
Other Primary Clients Open for Service		12,178	XXX	12,071	XXX		
FOOD ASSISTANCE	TOTAL		XXX	216,417	XXX		
CHILD SUPPORT PROGRAM	TOTAL	235,305	XXX	239,325	XXX		

<sup>1/</sup> Not to be used to compute DHR financial obligation.



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<sup>Portions of foster care are paid through State Supplementation.
Formerly Aid to Dependent Children - Foster Care (ADC-FC).
Total unduplicated number of children who received board payments and/or specialized service fees.</sup> 

TABLE 2

NUMBER OF CASES RECEIVING FINANCIAL ASSISTANCE AND AVERAGE PAYMENTS BY CATEGORY

OCTOBER 1, 2005 - SEPTEMBER 30, 2006

	тот	AL	OLD AGE PE	NSIONS 1/	AID TO B	LIND 1/	AID PERMANEN TOTALLY DI	ITLY AND	AID TO FAMILIES WITH DEPENDENT CHILDREN	
MONTH	Cases	Average Payment 2/	Cases	Average Payment 2/	Cases	Average Payment 2/	Cases	Average Payment 2/	Cases	Average Payment 2/
MONTHLY AVG. FOR YEAR	19,962	\$186.83	127	\$56.05	5	\$56.00	221	\$57.13	19,609	\$189.17
October 2005	21,163	189.59	138	56.44	5	56.00	247	60.28	20,773	192.04
November	21,004	189.36	134	56.28	5	56.00	238	56.49	20,627	191.79
December	21,052	189.05	133	56.29	5	56.00	230	56.48	20,684	191.41
January 2006	20,369	185.40	134	55.93	5	56.00	226	57.01	20,004	187.75
February	19,733	186.70	129	57.69	5	56.00	225	56.67	19,374	189.10
March	19,538	185.67	128	56.27	5	56.00	221	56.59	19,184	188.05
April	19,366	185.84	128	54.60	5	56.00	216	56.66	19,017	188.22
May	19,210	186.25	122	55.41	5	56.00	213	56.79	18,870	188.59
June	19,030	186.39	119	55.92	5	56.00	210	56.91	18,696	188.71
July	19,073	185.80	117	55.85	5	56.00	209	56.91	18,742	188.08
August	19,826	185.92	118	55.85	5	56.00	211	57.53	19,492	188.13
September	20,172	185.46	119	55.97	5	56.00	205	56.93	19,843	187.60

<sup>1/</sup> State Supplementation for Old Age Pensions, Aid to Blind, and Aid to Permanently and Totally Disabled included personal care supplements for children and/or adults in foster homes licensed or approved by the Department of Human Resources.

NOTE: In accordance with Public Law 92-603, a program of Supplemental Security Income (SSI) administered by the Social Security Administration was effective January 1, 1974, for the aged, blind, and disabled. Alabama has a program of supplementation for persons receiving less under SSI than under OAP, AB, and APTD. Data with reference to programs of supplementation as administered by the Department of Human Resources are given here in addition to data for other programs.

<sup>2/</sup> Not to be used to compute DHR financial obligation.

#### **AID TO REFUGEES 1/**

#### OCTOBER 1, 2005 - SEPTEMBER 30, 2006

The Aid to Refugee Program was mandated by the Refugee Act of 1980. Funded solely with Federal Funds, AR was administered by the Department of Human Resources in a manner similar to FA. Alabama's AR program is now administered by Catholic Social Services, Archdiocese of Mobile.

# NUMBER OF INDIVIDUALS CERTIFIED AS CURRENTLY ELIGIBLE FOR MEDICAL ASSISTANCE UNDER TITLE XIX BY THE DEPARTMENT OF HUMAN RESOURCES TO ALABAMA MEDICAID AGENCY

CATEGORY OF	NUMBER OF
ELIGIBILITY	INDIVIDUALS
MONTHLY AVERAGE FOR YEAR	4,215
Old Age Assistance	189
Aid to Blind	5
Aid to Families with Dependent Children 1/	0
Foster Care Maintenance Payments	1,845
Aid to Children in Foster Care	1,916
Aid to Permanently and Totally Disabled	260

<sup>1/</sup> Administrative responsibility for this program has been transferred to the Alabama Medicaid Agency as of June 1, 2003.



#### NUMBER OF CASES RECEIVING FINANCIAL ASSISTANCE THROUGH COUNTY DEPARTMENTS AND AVERAGE AMOUNT OF MONTHLY ASSISTANCE PER CASE BY COUNTY

#### MONTHLY AVERAGE FOR FISCAL YEAR OCTOBER 1, 2005 - SEPTEMBER 30, 2006

		DTAL		PENSIONS		TO BLIND	PERMAN TOTALLY	O TO ENTLY AND ' DISABLED	ASSI	MILY STANCE
COUNTY		Average Amount of Assistance 1/		Average Amount of Assistance 1/		Average Amount of Assistance 1/		Average Amount of Assistance 1/		Average Amount of Assistance 1/
MONTHLY AVG		Assistance II	OI Cases	Assistance II	UI Cases	Assistance 1/	Ul Cases	Assistance II	Or Cases	Assistance II
FOR YEAR	19,962	\$186.83	127	\$56.05	5	\$56.00	221	\$57.13	19,609	\$189.17
Autauga	264	187.21	6	64.55	0	0.00	*	60.00	258	189.99
Baldwin	236	188.76	1	56.00	0	0.00	3	54.97	232	190.83
Barbour	178	177.22	6	56.21	0	0.00	1	56.00	171	182.41
Bibb Blount	84 148	185.66 178.22	0	0.00 0.00	0	0.00 0.00	0	0.00 56.90	84 145	185.66 180.38
Bullock	124	184.16	*	56.00	<u>1</u>	56.00	5	57.55	118	191.00
Butler	125	179.87	1	63.55	Ó	0.00	Õ	0.00	124	180.73
Calhoun	449	183.74	8	53.24	0	0.00	11	58.61	430	189.34
Chambers	207	181.35	1	60.00	0	0.00	5	57.60	201	185.04
Cherokee	113	186.94		30.50	0	0.00	0	0.00	112	188.33
Chilton	106	179.98	1 3	60.00	1	56.00	3	48.92	101	186.60
Choctaw Clarke	49 115	178.02 178.55	0	57.33 0.00	0	0.00 0.00	1	0.00 60.00	46 114	185.89 179.59
Clay	30	173.64	1	60.00	0	0.00	1	60.00	28	181.91
Cleburne	53	180.70	Ó	0.00	ő	0.00	3	57.33	50	188.08
Coffee	173	182.02	2	56.00	0	0.00	4	56.00	167	186.29
Colbert	104	178.87	3	58.67	Õ	0.00	0	0.00	101	182.42
Conecuh	70	182.90	1	60.00	0	0.00	0	0.00	69	184.68
Coosa	50	178.47	0	0.00	0	0.00	1	12.75	49	181.84
Covington	133	172.28	3	57.33	0	0.00	3	56.00	127 85	177.61 186.08
Cullman	89 215	179.42 182.26	2	49.50 0.00	0	0.00	2 3	49.13 57.33	212	184.03
Dale	196	183.61	0	0.00	0	0.00	0	0.00	196	183.61
Dallas	572	186.45	*	28.00	ő	0.00	ő	0.00	572	186.48
DeKalb	234	176.61	0	0.00	Ō	0.00	7	56.57	227	180.30
Elmore	259	180.94	1	60.00	0	0.00	1	60.00	257	181.88
Escambia	104	178.93	0	0.00	0	0.00	0	0.00	104	178.93
Etowah	220	181.93	2	56.00	1	56.00	9	57.79	208	189.06
Fayette	74	182.44	0	0.00	0	0.00	1	56.00	73	184.17
Franklin	153 83	182.09 184.27	1 0	56.00 0.00	0	0.00	2	47.33 58.00	149 81	185.65 187.40
Greene	73	189.95	3	54.66	0	0.00	0	0.00	70	195.07
Hale	106	188.71	1	60.00	Ö	0.00	Ö	0.00	105	189.93
Henry	76	187.05	2	56.00	0	0.00	0	0.00	74	190.57
Houston	469	187.27	2	56.00	0	0.00	2	55.31	465	188.33
Jackson	137	182.41	2	56.00	0	0.00	4	57.33	131	188.25
Jefferson	3,637	189.62	7	59.05	2	56.00	28	55.91	3600	190.97
Lamar Lauderdale	64 178	183.35 182.17	2	56.00 0.00	0	0.00 0.00	2 5	41.42 58.40	60 173	193.15 185.74
Lawrence	116	179.06	1	56.00	0	0.00	4	56.00	111	184.52
Lee	296	184.38	2	56.84	0	0.00	0	0.00	294	185.28
Limestone	153	184.27	0	0.00	Ō	0.00	0	0.00	153	184.27
Lowndes	114	174.58	5	56.80	0	0.00	6	60.78	103	186.89
Macon	237	193.50	0	0.00	0	0.00	0	0.00	237	193.50
Madison	848	190.90	2	60.00	0	0.00	4	58.98	842	191.85
Marengo	122	177.90		60.00	0	0.00	2	58.00	120	180.15
Marion	84	164.82	10	50.35	0	0.00	1	56.00	73	180.93
Marshall	215	191.86	0	0.00	0	0.00	1	58.67	214	192.64
Mobile	2,501	193.49	7	56.36	0	0.00	20	72.50	2474	194.86
Monroe	79	187.58	0	0.00	0		0	0.00	79	187.58
Montgomery	1,903	190.56	6	57.33	0	0.00	11	46.48	1886	191.83
Morgan	248 147	183.50 183.49	1	12.00 60.00	0	0.00 0.00	2 2	43.60 58.00	246 144	184.51 186.10
Perry Pickens	98	172.61	2	57.22	0	0.00	6	58.00 58.12	90	182.33
Pike	255	180.74	1	27.25	0	0.00	11	49.14	243	187.37
Randolph	152	178.54	4	49.75	<u>ō</u>	0.00	8	70.50	140	188.43
Russell	337	195.32	0	0.00	0	0.00	0	0.00	337	195.32
Saint Clair	257	185.15	*	27.00	0	0.00	4	58.82	253	187.33
Shelby	171	194.35	0	0.00	0	0.00	2	49.75	169	196.06
Sumter	204	181.21	1	56.00	0	0.00	10	56.00	201	182.45
Talladega Tallapoosa	346 144	182.04 182.49	2 2	57.92 51.29	0	0.00 0.00	10 2	58.79 56.00	334 140	186.39 186.49
Tuscaloosa	689	186.64	0	0.00	0	0.00	4	51.06	685	187.43
Walker	152	178.27	2	56.00	ő	0.00	5	56.00	145	184.19
Washington	106	180.46	3	60.00	0	0.00	0	0.00	103	183.96
Wilcox	166	178.52	8	59.47	0	0.00	0	0.00	158	184.59
Winston	73	171.82	5	57.45	0	0.00	2	34.38	66	185.53

<sup>1/</sup> Not to be used to compute DHR financial obligation.
\* Less than 5

NOTE: In accordance with Public Law 92-603, a program of Supplemental Security Income (SSI) administered by the Social Security Administration was effective January 1, 1974, for the aged, blind, and disabled. Alabama has a program of supplementation for persons receiving less under SSI than under OAP, AB, and APTD. Data with reference to programs of supplementation as administered by the Department of Human Resources are given here in addition to data for other programs.

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#### CASES APPROVED AS CATEGORICALLY RELATED AND ELIGIBLE FOR TITLE XIX BUT RECEIVING NO MONEY PAYMENT 1/

#### MONTHLY AVERAGE FOR FISCAL YEAR OCTOBER 1, 2005 - SEPTEMBER 30, 2006

				AID TO PERMANENTLY
201 INITY	TOTAL	OLD AGE	AID TO	AND TOTALLY
COUNTY	TOTAL	PENSIONS	BLIND	DISABLED
MONTHLY AVERAGE FOR YEAR	120	66	0	54
\utauga	2	2	0	0
Baldwin	2	1	0	1
Barbour	2	0 0	0	2
3ibb	1	1	0	0
Bullock	1	1	0	0
Butler	Ó	0	Ö	0
Calhoun	8	5	Ö	3
Chambers	0	0	0	0
Cherokee	1	1	0	0
Chilton	3	<del></del>	0	0
Choctaw	1	1	0	0
Clarke	ó	Ó	ő	0
Clay	6	3	Ö	3
Cleburne	2	1	0	1
Ooffee	1	1	Ö	*
Colbert	ò	Ó	ő	0
Conecuh	2	2	ő	0
Coosa	1	0	ő	1
Covington	2	2	ő	0
Crenshaw	2	1	0	
Cullman	3	i	ŏ	2
Dale	1	ó	ŏ	1
Dallas	ò	Ö	ő	Ö
DeKalb	1	0	ŏ	1
Elmore	1	0	0	
Escambia	1	1	ő	0
Etowah	1	ò	Ö	1
ayette	ò	0	ŏ	ó
Franklin	1	0	ŏ	1
Geneva	2	2	0	0
Greene	2	2	Ö	ő
Hale	Õ	Õ	ő	Ö
Henry	1	1	ŏ	Ö
Houston	3	ż	Õ	1
Jackson	1	Ō	Ŏ	1
Jefferson	8	ĺ	Ö	7
_amar	1	Ó	Ō	1
_auderdale	1	Ö	0	1
_awrence	1	Ö	Ö	1
_ee	0	0	0	0
imestone	Ō	Ö	Ō	0
owndes	Ō	Ö	Ö	Ö
Macon	Õ	Ö	Ö	Ö
Madison	0	0	Ô	Ō
Marengo	0	0	0	Ö
Marion	4	4	0	0
Marshall	4	2	0	2
Mobile	4	2	0	2
Monroe	0	0	0	0
Montgomery	6	2	0	4
Morgan	1	1	0	0
Perry	0	0	0	0
Pickens	1	1	0	0
Pike	3	2	0	1
Randolph	2	1	0	1
Russell	1	0	0	1
Saint Clair	1	1	0	0
Shelby	2	1	0	1
Sumter	0	0	0	0
Talladega	11	9	0	2
allapoosa	3	2	0	1
Tuscaloosa	2	1	0	1
Valker	2	0	0	2
		0	0	0
Vashington Vilcox	0 4	2	0	

<sup>1/</sup> These Old Age Pensions, Aid to Blind, Aid to Permanently and Totally Disabled cases received no money payment but were certified to the Alabama Medicaid Agency as eligible for Title XIX - Medical Assistance Program.

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<sup>\*</sup> Less than .5.

#### **REASONS FOR DENIAL - FAMILY ASSISTANCE CASES**

#### OCTOBER 1, 2005 - SEPTEMBER 30, 2006

	FAMILY ASSI CASE	
REASONS FOR DENIAL:	Number	Percent
TOTAL APPLICATIONS DENIED	78,392	100.0%
No Eligible Child	606 20	0.8
Income Exceeds Standards	3,935 11.882	5.0 15.2
Failure to Comply with JOBS Program Procedures	369 5	0.5
Nonresident	103 100	0.1 0.1
Failure to Comply with Applicant Job Search Registration Felony Convictions, Fleeing Felons, Residency/Identity Fraud Failure to Cooperate with Child Support	4 0 94	0.0 0.1
Failure to Comply with Child Support/JOBS Program Requirements	8 59.170	75.5
Other Disposition: Application Withdrawn	2,020	2.6
Unable to Locate or Moved	76	0.1

<sup>\*</sup> Less than .05 percent.

#### TABLE 8

#### **REASONS FOR OPENING - FAMILY ASSISTANCE CASES**

#### OCTOBER 1, 2005 - SEPTEMBER 30, 2006

	FAMILY ASSI CASE	•
REASONS FOR OPENING:	Number	Percent
TOTAL CASES OPENED	11,278	100.0%
FINANCIAL/MEDICAL AWARD REASONS: Absence of Parent/Spouse.  Illness.  Layoff or Discharge  Reduction or Termination of Contributions Loss of or Reduction in Other Income.  Exhaustion or Reduction of Assets to Meet Medical Care Costs.  Exhaustion or Reduction of Assets to Meet Other Costs.  Change in Policy.  Increased Need for Medical Care.  Increased Need for Other Requirements.  Pregnancy.  Change in Payee.  Transferred from Another Assistance Program  Received Aid in Another County/State.  Death of Parent  Other.	8,055 204 696 25 614 23 315 1 2 15 0 11 0 33 13 848	71.4 1.8 6.2 0.2 5.4 0.2 2.8 * * 0.1 0 0.3 0.1 7.5
REINSTATED REASONS: Request for Fair Hearing	9 414 0	0.1 3.7 0.0

<sup>\*</sup> Less than .05 percent.

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#### **REASONS FOR CLOSING FAMILY ASSISTANCE CASES**

	FAMILY ASSI CASE	
REASONS FOR CLOSING:	Number	Percent
TOTAL CASES CLOSED_	21,143	100.0%
No Longer Eligible Child	1,192	5.6
Resources Exceed Limits	10	*
Income Exceeds Requirements:	F 400	05.0
Earnings Increased	5,462	25.8
Benefits or Pensions Increased	383	1.8
Support from Person Inside Home Increased	1	
Support from Person Outside Home Increased	854	4.0
Requirements Reduced	178	0.8
Moved or Can Not Locate	983	4.6
Recipient Initiative	4,467	21.1
Failure to Meet Other Eligibility Requirements	77	0.4
Failure to Comply with JOBS Program Requirements	4,413	20.9
Failure to Comply with CHILD SUPPORT Program Requirements	2,444	11.6
Failure to Comply with CHILD SUPPORT/JOBS Program Requirements	342	1.6
Time Limits	336	1.6
Felony Conviction, Fleeing Felon & Residency/Identity Fraud	1	*



#### SOCIAL SERVICES IN COUNTY DEPARTMENTS OCTOBER 1, 2005 - SEPTEMBER 30, 2006

NU	JMBER OF
COUNTY	PRIMARY
MONTHLY GRAND TOTAL AVERAGE	45,171 2/
MONTHLY COUNTY TOTAL AVERAGE	
	45,112 291
Autauga	757
Barbour	162
3ibb	111
3lount	220
Bullock	67
Butler	266
Calhoun	861 296
Cherokee	144
hilton	373
Choctaw	31
Clarke	135
lay	. 93
Cleburne	134
Coffee	320 351
Conecuh	139
Coosa	74
Povington	272
Prenshaw	90
Cullman	662
)ale	368
Oallas	577 395
DeKalb	284
scambia	198
towah	1,189
ayette	84
ranklin	148
Geneva	294
Greene	79 85
lenry	134
Houston	1,353
ackson	271
efferson	9,429
amar	54
auderdale	672 218
awrenceee	1,253
imestone	322
owndes	123
Macon	481
Madison	2,268
Arengo	131
Marion	81 985
Nobile	7,498
Monroe	277
fontgomery	3,487
Morgan	746
lerry	102
rickens	67 220
ike	229 145
ussell	759
aint Clair	509
helby	595
umter	108
alladega	949
allapoosa	363
uscaloosa	1,487
Valker Vashington	278 44
Vilcox	73
	71

<sup>1/</sup> Based on open primary clients and foster care and adoption children on file for fiscal year 2006.2/ Includes foster care and adoption children for State Office.

#### **CHILD DAY CARE**

MONTH	NUMBER OF CASES	AVERAGE PAYMENT PER CASE 1/
AVERAGE FOR YEAR	28,454	\$248.74
October 2005	26,270	229.02
November	26,901	244.19
December	27,324	248.00
January 2006	27,709	240.24
February	27,716	220.30
March	28,547	256.59
April	28,657	228.46
May	29,198	257.11
June	29,456	284.15
July	29,806	282.57
August	30,474	253.66
September	29,392	234.99

<sup>1/</sup> Not to be used to compute DHR financial obligation.



#### **ADULT DAY CARE**

MONTH	NUMBER OF CASES	AVERAGE PAYMENT PER CASE 1/
MONTH	OI OAOLO	TER CASE II
AVERAGE FOR YEAR	492	\$202.61
October 2005	526	202.53
November	527	205.29
December	522	203.59
January 2006	513	202.68
February	476	203.17
March	535	200.00
April	496	203.83
May	508	200.05
June	503	199.90
July	422	205.81
August	445	203.90
September	435	201.09

<sup>1/</sup> Not to be used to compute DHR financial obligation.

#### **ADULT FOSTER CARE 1/**

	NUMBER	AVERAGE PAYMENT
MONTH	OF ADULTS	PER CASE 2/
AVERAGE FOR YEAR 3/	103	\$131.33
October 2005	103	133.35
November	107	130.89
December	107	130.54
January 2006	104	131.39
February	101	129.93
March	98	133.59
April	98	130.16
May	97	133.25
June	95	132.11
July	94	131.27
August	98	131.18
September	101	128.50

<sup>1/</sup> Portions of Foster Care were paid through State Supplementation.



<sup>2/</sup> Payments based on a rate of \$30.00 per month service fees made to the foster homes or \$110.00 per month for specialized foster care. Average payment should not be used to compute DHR financial obligation.

<sup>3/</sup> During the fiscal year an additional \$13,698.00 was paid for 42 adults for emergency shelter care, which is a component of adult protective services.

TABLE 14
FOSTER CARE FOR CHILDREN

	FOST	ER CA	RE MAIN	TENANCE I	PAY	MENTS		AID TO	CHILDREI	IN FOSTE	R CA	RE	
	Total Unduplicated							Total Unduplicated					,
	Number of					Spec	ialized	Number of				Specia	lized
	Children Receiving		Board Pag	yments		Service	Fees 2/	Children Receiving	Board Pa	yments	_	Service F	ees 2/
	Board Payments		Number	Average		Number	Average	Board Payments	Number	Average		Number	Average
	and/or Specialized		of	Per		of	Per	and/or Specialized	of	Per		of	Per
MONTH	Service Fees	1/	Children	Child	3/	Children	Child 3/	Service Fees 1/	Children	Child	3/	Children	Child 3/
AVERAGE FOR YEAR	1,635		1,635	\$378.75		33	\$48.37	2,493	2,474	\$355.39		72	\$46.47
October 2005	1,672		1,672	371.43		42	48.40	2,557	2,540	348.95		66	48.91
November	1,629		1,629	373.69		39	46.15	2,536	2,520	354.83		69	47.67
December	1,639		1,639	377.07		31	50.00	2,470	2,452	354.68		68	48.22
January 2006	1,650		1,650	377.56		35	49.71	2,396	2,376	357.26		73	46.70
February	1,638		1,638	378.81		33	48.94	2,427	2,410	359.02		76	47.78
March	1,717		1,717	379.00		29	47.17	2,424	2,405	354.72		83	43.88
April	1,649		1,649	386.27		26	49.88	2,438	2,418	358.28		85	45.96
May	1,654		1,654	382.23		29	48.10	2,472	2,454	355.79		80	43.58
June	1,621		1,621	377.35		30	49.40	2,546	2,530	350.95		65	46.92
July	1,555		1,555	381.44		33	44.55	2,513	2,495	360.86		67	45.75
August	1,570		1,570	376.85		35	48.77	2,643	2,624	346.19		67	45.30
September	1.628		1.628	383.46		33	50.00	2,492	2,467	364.17		64	48.11

<sup>1/</sup> Includes children under State supervision.

<sup>2/</sup> Average specialized service fee computed only for the handicapped children receiving such fee. A maximum of only 105 handicapped children were authorized for specialized service fees.

 $<sup>3 \! / \,</sup>$  Not to be used to compute DHR financial obligation.

#### CHILDREN UNDER CARE OF PUBLIC AND PRIVATE FACILITIES

# CHILD CARE FACILITIES LICENSED OR APPROVED BY STATE DEPARTMENT OF HUMAN RESOURCES AND OTHER FACILITIES LICENSED OR OPERATING UNDER THE AUSPICES OF THE STATE DEPARTMENT OF YOUTH SERVICES OR OTHER DEPARTMENTS

#### **SEPTEMBER 30, 2006**

The State Department of Human Resources or its duly authorized agent is charged by law with the responsibility of licensing, approving, and issuing 6-month permits to child care care institutions, group homes, child placing agencies, day care centers, and day care homes.

Information is also given for facilities which are licensed or operated by the state Department of Youth Services and report to that department. The figures also include data for maternity homes and hospitals and for Partlow State School.

CHILD CARE FACILITIES LICENSED OR APPROVED BY STATE DHR:	NUMBER OF FACILITIES	NUMBER OF CHILDREN
Child Care Institutions	40	690
Group Homes	35	170
Emergency Shelters	11	15
Child Placing Agencies	40	1,035
Day Care Centers	1,250	70,972
FACILITIES OPERATED BY THE DEPARTMENT OF YOUTH SERVICES:		
Group Homes	4	36
Campuses	3	416
Community Placement/Supervision Program	0	0
HIT Programs - Autaugaville/Thomasville	2	87
FACILITIES LICENSED BY THE DEPARTMENT OF YOUTH SERVICES:		
Residential Care Facilities-Short Term	13	83
Detention Facilities	12	591
Residential Care Facilities-Long Term	11	142
Campuses	2	122
Camp Programs	6	152
HIT Programs	2	50
Wilderness Programs	5	209
Comprehensive Youth Service Centers	16	391
Short-Term Detention Centers	6	1



#### FOOD STAMP PROGRAM - ALABAMA DEPARTMENT OF HUMAN RESOURCES

	,			OF HOUSEHO		
	-	AND PER		IPATING PER	MONTH	
			Public	Non-Public	T 4:1	T.4.1
COUNTY		l la calabatala	Assistance	Assistance	Total	Total
COUNTY	~~~.	Households	Recipients	Recipients	Recipients	Stamps Issued
Autauga	TOTAL_	218,952 1,752	148,029 1,071	394,584 3,472	542,613 4,543	\$601,571,482.00
Baldwin		2,969	1,582	6,698	8,280	4,858,955.00 8,155,280.00
Barbour		2,029	1,494	3,724	5,218	5,486,766.00
Bibb		908	703	1,615	2,318	2,248,918.00
Blount		1,605	1,071	3,199	4,270	4,460,722.00
Bullock		904	887	1,397	2,284	2,264,100.00
Butler		1,450 5,998	972 3,667	2,574 11,062	3,546 14,729	3,499,458.00 16,478,160.00
Chambers		2,237	1,437	3.997	5,434	5,804,803.00
Cherokee		1,386	929	2,607	3,536	3,794,126.00
Chilton		2,028	1,131	4,010	5,141	5,402,283.00
Choctaw		1,174	732	2,088	2,820	3,410,230.00
Clarke		2,255	1,241	4,158	5,399	5,418,330.00
Clay		382 613	330 427	592 1,087	922 1,514	791,708.00 1,594,660.00
Coffee		1,532	1,143	2,872	4,015	3,945,467.00
Colbert		2,571	1,484	4,825	6,309	6,581,593.00
Conecuh		1,376	904	2,326	3,230	3,463,506.00
Coosa		493	345	855	1,200	1,172,527.00
Covington Crenshaw		2,522 860	1,503 636	4,508 1,316	6,011 1.952	6,229,149.00 2,014,375.00
Cullman		2,791	1,766	5,338	7,104	7,276,610.00
Dale		2,979	1,735	5,695	7,430	7,995,287.00
Dallas		5,262	4,614	8,624	13,238	14,110,137.00
DeKalb		2,778	1,754	5,494	7,248	7,425,695.00
Elmore		2,360 2,469	1,737 1,355	4,676 4,943	6,413 6,298	6,554,271.00
Etowah		4,350	2,979	7,382	10,361	6,835,889.00 10,376,366.00
Fayette		1,231	903	1,724	2,627	2,653,595.00
Franklin		1,728	1,170	2,985	4,155	4,327,565.00
Geneva		1,484	902	2,888	3,790	3,956,498.00
Greene		993	783	1,708	2,491	2,541,446.00
Hale Henry		1,077 1,130	807 737	2,096 1,881	2,903 2,618	2,804,123.00 2,722,361.00
Houston		4,675	3.533	8,063	11,596	12,053,382.00
Jackson		2,565	1,453	5,013	6,466	6,641,565.00
Jefferson		30,268	22,673	48,945	71,618	78,128,764.00
Lamar		863	615	1,289	1,904	1,873,917.00
Lauderdale		3,889	2,276 1,075	6,992	9,268	9,800,599.00
Lawrence		1,467 3,871	2,256	2,614 7,599	3,689 9,855	3,639,179.00 10,311,700.00
Limestone		2,598	1,245	4,903	6,148	6,355,477.00
Lowndes		1,406	1,073	2,326	3,399	3,638,250.00
Macon		2,931	1,636	4,664	6,300	7,253,653.00
Marengo		7,627	4,028	14,459	18,487	20,290,217.00
Marion		1,690 1,760	1,472 1,076	2,594 3,035	4,066 4,111	3,840,704.00 4,156,925.00
Marshall		3,528	2,217	6,745	8,962	9,298,693.00
Mobile		24,839	16,157	48,103	64,260	91,228,018.00
Monroe		1,382	805	2,943	3,748	3,979,743.00
Montgomery		15,184	11,203	26,768	37,971	43,406,305.00
Morgan		3,382	2,100 1,442	6,548 2,773	8,648 4,215	9,190,563.00
Perry		1,748 1,268	1,066	2,069	3,135	4,384,855.00 3,087,662.00
Pike		2,491	1,839	3,881	5,720	6,094,908.00
Randolph		1,394	826	2,743	3,569	3,786,763.00
Russell		3,659	2,082	7,447	9,529	10,995,064.00
St. Clair		2,437	1,651	4,662	6,313 5,705	6,585,357.00
Shelby		2,194 1,736	1,251 1,434	4,454 2,530	5,705 3,964	6,225,495.00 4,730,981.00
Sumter Talladega		4,599	3,340	7,709	11,049	11,756,806.00
Tallapoosa		2,124	1,353	4,057	5,410	5,640,187.00
Tuscaloosa		6,931	5,053	11,924	16,977	17,424,145.00
Walker		2,613	1,653	5,148	6,801	7,465,206.00
Washington		1,100	709	2,091	2,800	3,849,672.00
Wilcox Winston		1,984 1,073	1,752 754	3,127 1,950	4,879 2,704	5,148,107.00 2,653,661.00
		,,,,,	, , , ,	1,000	<b>-,, ∪ r</b>	=,000,001.00

# TABLE 17. CHILD SUPPORT CASES AND COLLECTIONS

MONTH	NUMBER OF CASES	TOTAL COLLECTIONS
		, , , , , , , , , , , , , , , , , , , ,
AVERAGE FOR YEAR	235,305	\$21,742,238.44
October 2005	239,052	21,271,373.88
November	239,246	20,899,637.82
December	238,685	21,759,084.97
January 2006	238,558	21,312,000.52
February	238,010	20,983,342.29
March	236,641	23,002,745.36
April	235,464	19,982,148.32
May	233,938	23,168,325.92
June	232,308	22,766,103.47
July	231,212	21,702,159.18
August	230,722	22,339,205.43
September	229,855	21,720,734.13

#### THE JOBS PROGRAM

#### OCTOBER 1, 2005 - SEPTEMBER 30, 2006

The Temporary Assistance for Needy Families (TANF) program, established by the Personal Responsibility and Work Opportunity Reconciliation Act of 1996 (PRWORA), required states to provide work and training services to recipients of Family Assistance (FA). Called JOBS in Alabama, the program emphasizes work activities and employment of recipients. Child care and other supportive services are available to JOBS participants. The Deficit Reduction Act of 2005 (DRA) made significant changes to TANF requiring states to operate a more intensive JOBS Program and drastically increased the documentation and tracking requirements.

MONTH	MANDATORY	NONCOMPLIANT	EMBI OVED	ACTIVE IN WORK
MONTH	PARTICIPANTS	NONCOMPLIANT	EMPLOYED	ACTIVITIES 1
October 2005	11,425	1,067	2,571	1,976
November	11,517	992	2,513	1,982
December		1,104	2,330	1,951
January 2006	10,902	1,134	2,276	1,945
February	. 10,712	1,122	2,314	1,843
March	. 10,738	1,111	2,498	1,676
April	. 10,541	1,102	2,578	1,605
May		1,041	2,506	1,559
June		1,054	2,396	1,518
July	. 10,986	1,020	2,446	1,578
August	. 11,447	987	2,669	1,655
September		1,011	2,733	1,706

<sup>1/</sup> Work Activities includes Community Employment, OJT placements, Job Search and Job Readiness activities, vocational education and high school or GED education for select individuals.

#### TABLE 19.

#### SOCIAL SERVICES IN COUNTY DEPARTMENTS NUMBER OF ADULT ABUSE AND NEGLECT REPORTS

COUNTY	NUMBER O ADUL ABUSE NEGLEC REPORT
MONTHLY AVERAGE NUMBER OF ABUSE & NEGLECT REPORTS	41
outauga	
Baldwin	
Barbour	
Blount	
Bullock	
Butler	
Calhoun	. 1
Chambers	
Cherokee	
Chilton	
Choctaw	
Clarke	
Clay	
Cleburne	
Coffee	
Conecuh	
Coosa	
Covington	
renshaw	
Cullman	
Dale	
Pallas	
PeKalb	
Imore	
scambia	
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#### TABLE 20.

### SOCIAL SERVICES IN COUNTY DEPARTMENTS AVERAGE NUMBER OF ADULT FOSTER CARE HOMES

COUNTY	NUMBER C ADUL FOSTE CAF HOME
MONTHLY AVERAGE NUMBER OF ADULT FOSTER CARE HOMES	. 13
Autauga	
Baldwin	
Barbour	
3ibb	
Blount Bullock	
Butler	
Calhoun	•
Chambers	
Cherokee	
Chilton	
Choctaw	
Clarke	
Diay	
Cleburne	·
Coffee	
Colbert	
Conecuh	
Coosa	
Covington	
Crenshaw	
Cullman	
)ale	
Oallas	
DeKalb	
Elmore	
scambia	
towahayette	
Franklin	
Geneva	
Greene	
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owndes	
Macon	
Addison	
Aarengo	
Marion	
Mobile	
Monroe	
Montgomery	
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Randolph	
Russell	
aint Clair	
helby	
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alladega	
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Valker	
VashingtonVilcox	

<sup>\*</sup> Less then .5.

# STATE OFFICE DIRECTORY

#### **DEPARTMENT OF HUMAN RESOURCES**

	DELYMENT OF HOMEN MESO OROLO	
242-1310	DHR Information	
353-1115	Fax number for information	
jbradford@state.al.us	Email address for information	
www.dhr.state.al.us	DHR Web site	
242-1160	Commissioner's Office (Dr. Page Walley)	
242-1160	Chief of Staff/Ethics Officer (Nancy Jinright)	
242-8395	Deputy Commissioner for Fiscal and Administrative	
	Services (P. L. Corley)	
242-9378	Deputy Commissioner for Family Resources (Terrie Reid)	
353-1170	Deputy Commissioner for Field Administration (James Slaughter)	
353-3008	Deputy Commissioner for Children and Family Services (Carolyn	
	B. Lapsley)	
242-1350	Adult Protective Services (Doris Ball)	
242-1325	Administrative Hearings (William Prendergast)	
242-3244	Center for Information Services (Duey Kerper)	
242-9300	Child Support Enforcement (Diana McCampbell)	
242-1425	Child Day Care (Debbie Thomas)	
242-1550	Civil Rights/Equal Employment (Desireé Jackson)	
242-1723	Electronic Benefits Transfer (Johnnie Cox)	
242-9275		
	Johnson)	
242-9500	Family Services (Paul Butler)	
242-9500	Interagency Planning & Collaboration (Margaret Bonham)	
242-1773	Family Assistance (Joel Sanders)	
242-9425	Finance (Jim Connell)	
242-1700	Food Stamps (Joyce O'Neal)	
240-6800	General Services (Lester Thomas)	
242-1850	Public Information (John Bradford)	
242-9330	Legal (Sharon Ficquette)	
242-3327	Management and Fiscal Analysis (Mike Salter)	
242-1780	Personnel (Thomas King)	
242-1900	Fiscal Integrity (Charles Cook)	
242-1450	Quality Control (Blaine Smith)	
242-1650	Resource Management and Utilization Review (Susan Ward)	
1-888-658-6585	PACT (Public Accountability and Commitment Team) (Tommy Crabtree)	

All offices listed above are located in Montgomery. The area code is 334.



# DIRECTORY OF COUNTY DEPARTMENTS

With some exceptions, the programs and services of the Alabama Department of Human Resources are provided by or through the agency's 67 county departments of Human Resources. All DHR county departments have boards appointed by local governments. These County Boards of Human Resources are the hiring authority for the DHR County Director. The County Director is accountable to the County Board.

#### **AUTAUGA**

Director: Onya Johnson 203 North Court Street Prattville, AL 36067

telephone: (334) 358-5000

#### **BALDWIN**

Director: René Massey 1705 Highway 31 South Bay Minette, AL 36507 telephone: (251) 580-2800

#### **BARBOUR**

Director: Judy Jochen Clayton Industrial Park 276 Highway 239 South Clayton, AL 36016 telephone: (334) 775-2000

#### **BIBB**

Director: Wanda Lewis 84 Library Street Centreville, AL 35042 telephone: (205) 926-2900

#### **BLOUNT**

Director: Marcia Parker 415 5<sup>th</sup> Avenue East Oneonta, AL 35121 telephone: (205) 274-5200

#### **BULLOCK**

Director: Cherry Jones 201 North Powell Street Union Springs, AL 36089 telephone: (334) 738-2740

#### **BUTLER**

Director: Frieda Stevens 109 Caldwell Street Greenville, AL 36037 telephone: (334) 382-4400

#### **CALHOUN**

Director: Sharon Mintz 801 Noble Street Anniston, AL 36202 telephone: (256) 231-7500

#### **CHAMBERS**

Director: Julia Ann Hyde 6287 Fairfax Bypass Valley, AL 36854 telephone: (334) 756-2282

#### **CHEROKEE**

Director: Cathy Miller 202 Hospital Avenue Centre, AL 35960 telephone: (256) 927-1440

telephone. (236) 927-1440

#### **CHILTON**

Interim Director: Sharon Jay 500 Airport Road Clanton, AL 35046 telephone: (205) 280-2000

#### **CHOCTAW**

Director: Voncile Jackson 1003 South Mulberry Avenue Butler, AL 36904

telephone: (205) 459-9701

#### **CLARKE**

Director: Lou Boykin Highway 84 East Grove Hill, AL 36451 telephone: (251) 275-7001

#### **CLAY**

Director: Kay Robertson 86930 Highway 9 Lineville, AL 36266 telephone: (256) 396-6800

#### **CLEBURNE**

Director: Marsha Busby 732 Oxford Street Heflin, AL 36264

telephone: (256) 463-1700

#### **COFFEE**

Director: Brandon Hardin 3881 Salem Road Enterprise, AL 36330 telephone: (334) 348-2000

#### **COLBERT**

Director: Louise Taylor 3105 George Wallace Blvd. Muscle Shoals, AL 35661 telephone: (256) 314-4900

#### CONECUH

Director: Rosa Mickles Highway 83 & I-65 Evergreen, AL 36401 telephone: (251) 578-3900

#### **COOSA**

Director: Brenda Strength 300 South Jackson Street Rockford, AL 35136 telephone: (256) 377-2000

#### **COVINGTON**

Director: Cathy Leverington 1515 Martin Luther King Jr. Exp. Andalusia, AL 36420 telephone: (334) 427-7900

#### **CRENSHAW**

Director: Lesa Syler 25 Hospital Drive Luverne, AL 36049

telephone: (334) 335-7000

#### CULLMAN

Director: Peggy Day 210 Fourth Street, SW Cullman, AL 35056 telephone: (256) 737-5300

#### DALE

Director: Sylvia Dodgen 513 Carroll Avenue Ozark, AL 36360

telephone: (334) 445-4900

#### **DALLAS**

Director: James Ware 200 Samuel O. Moseley Drive

Selma, AL 36702

telephone: (334) 874-1400

#### **DEKALB**

Interim Director: Cathy Miller 2301 Briarwood Avenue, South Fort Payne, AL 35968 telephone: (256) 844-2700

#### **ELMORE**

Director: Cecelia Ball 73932 Tallassee Highway Wetumpka, AL 36092 telephone: (334) 514-3200

#### **ESCAMBIA**

Director: Lynn Barnes 326 Evergreen Avenue Brewton, AL 36427 telephone: (251) 809-2000

#### **ETOWAH**

Director: Henry Small 741 Forrest Avenue Gadsden, AL 35901 telephone: (256) 549-4100

#### **FAYETTE**

Director: Jason Cowart 410 16th Street, NE Fayette, AL 35555

telephone: (205) 932-1665

#### **FRANKLIN**

Director: Jerry Groce 737 Highway 48 Russellville, AL 35653 telephone: (256) 331-5900

#### **GENEVA**

Director: Sue Hays 617 South Commerce Street

Geneva, AL 36340 telephone: (334) 684-5800

#### **GREENE**

Interim Director: Alvin Reed Highway 43 South Eutaw, AL 35462 telephone: (205) 372-5000

#### HALE

Director: Sharon Jay 906 Wheelan Street Greensboro, AL 36744 telephone: (334) 624-5820

#### **HENRY**

Director: Stephanie Wilson 507 Kirkland Street Abbeville, AL 36310 telephone: (334) 585-4100

#### **HOUSTON**

Director: Mary Paulk 1605 Ross Clark Circle, SE Dothan, AL 36301

telephone: (334) 677-0400

#### **JACKSON**

Director: Sheenia Little 205 Liberty Lane Scottsboro, AL 35769 telephone: (256) 574-0300

#### **JEFFERSON**

Interim Director: Trish Muscolino 1321 5th Avenue South Birmingham, AL 35202 telephone: (205) 945-3700

#### LAMAR

Director: Martha Trentham 250 Springfield Road Vernon, AL 35592

telephone: (205) 695-5000

#### **LAUDERDALE**

Director: Cindy Bratcher 424 Veterans Drive Florence, AL 35631 telephone: (256) 765-4000

#### **LAWRENCE**

Director: Tyron Newton 13280 Alabama Hwy 157 Moulton, AL 35650 telephone: (256) 905-3100

#### LEE

Director: Jan Burke 1715 Corporate Drive Opelika, AL 36801 telephone: (334) 737-1100

#### **LIMESTONE**

Director: Caroline Page 1007 West Market Street Athens, AL 35612 telephone: (256) 216-6380

#### **LOWNDES**

Director: Rachel Watters 382 Commerce Street South Hayneville, AL 36040 telephone: (334) 548-3800

#### **MACON**

Interim Director: Linda Buchanan 404 North Main Street Tuskegee, AL 36083 telephone: (334) 725-2100

#### **MADISON**

Director: Drenda King 2206 Oakwood Avenue, NW Huntsville, AL 35810 telephone: (256) 535-4500

#### **MARENGO**

Director: John Marler, III 701 South Shiloh Street Linden, AL 36748 telephone: (334) 295-2000

#### **MARION**

Director: Bonnie Riley 1435 Military Street North Hamilton, AL 35570 telephone: (205) 921-6000



(Continued on next page)

#### MARSHALL

Director: Wayne Sellers 1925 Gunter Avenue Guntersville, AL 35976 telephone: (888) 658-5132

#### MOBILE

Director: Rose Johnson 850 St. Anthony Street Mobile, AL 36603

telephone: (251) 415-3500

#### **MONROE**

Interim Director: Latonya Wells

25 Legion Drive

Monroeville, AL 36461 telephone: (251) 743-5900

#### **MONTGOMERY**

Director: Terry Benton 3030 Mobile Highway Montgomery, AL 36108 telephone: (334) 293-3100

#### **MORGAN**

Director: Tonita Phipps 507 14th Street, SE Decatur, AL 35602 telephone: (256) 340-5840

#### **PERRY**

Director: Alvin Reed 1609 Highway 5 South Marion, AL 36756 telephone: (334) 683-5500

**PICKENS** 

Director: Gail Shelfer Courthouse Annex Carrollton, AL 35447 telephone: (205) 367-1500

#### PIKE

Director: Florence Mitchell 717 South Three Notch Street

Troy, AL 36081

telephone: (334) 807-6120

#### **RANDOLPH**

Interim Director: Marsha Hanks 865 Hillcrest Avenue Wedowee, AL 36278 telephone: (256) 357-3000

#### RUSSELL

Director: Wanda Martin 1003 25th Avenue Phenix City, AL 36869 telephone: (334) 214-5780

#### ST. CLAIR

Interim Director: Mary Ashcraft 3105 15th Avenue North Pell City, AL 35125 telephone: (205) 812-2100

#### **SHELBY**

Director: Chris Monceret 987 Highway 70 Columbiana, AL 35051 telephone: (205) 669-3000

#### **SUMTER**

Interim Director: Jack Marler 108 West Main Street Livingston, AL 35470 telephone: (205) 652-5000

#### **TALLADEGA**

Director: Mary Ashcraft P. O. Drawer 539 Talladega, AL 35161-0539 telephone: (256) 761-6600

#### **TALLAPOOSA**

Director: Marsha Hanks 353 North Broadnax Street Dadeville, AL 36853 telephone: (256) 825-2755

#### **TUSCALOOSA**

Director: Judy Young 3716 12th Avenue East Tuscaloosa, AL 35407 telephone: (205) 554-1100

#### WALKER

Director: Randy Redmill 1901 Highway 78 East Jasper, AL 35501

telephone: (205) 387-5400

#### **WASHINGTON**

Director: Brenda Taylor 14921 St. Stephens Avenue Chatom, AL 36518 telephone: (251) 847-6100

#### **WILCOX**

Director: John Lisenbe 112 Water Street Camden, AL 36726 telephone: (334) 682-1200

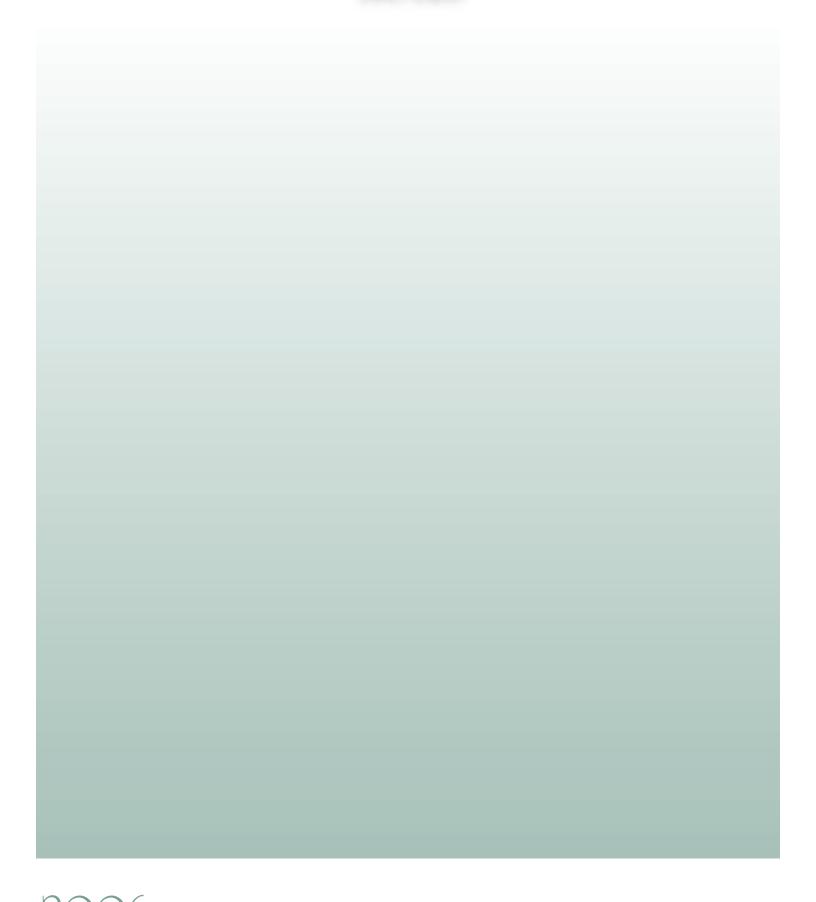
#### **WINSTON**

Director: Dale Hendrix, Jr. 991 Highway 33 North Double Springs, AL 35553 telephone: (205) 489-1500



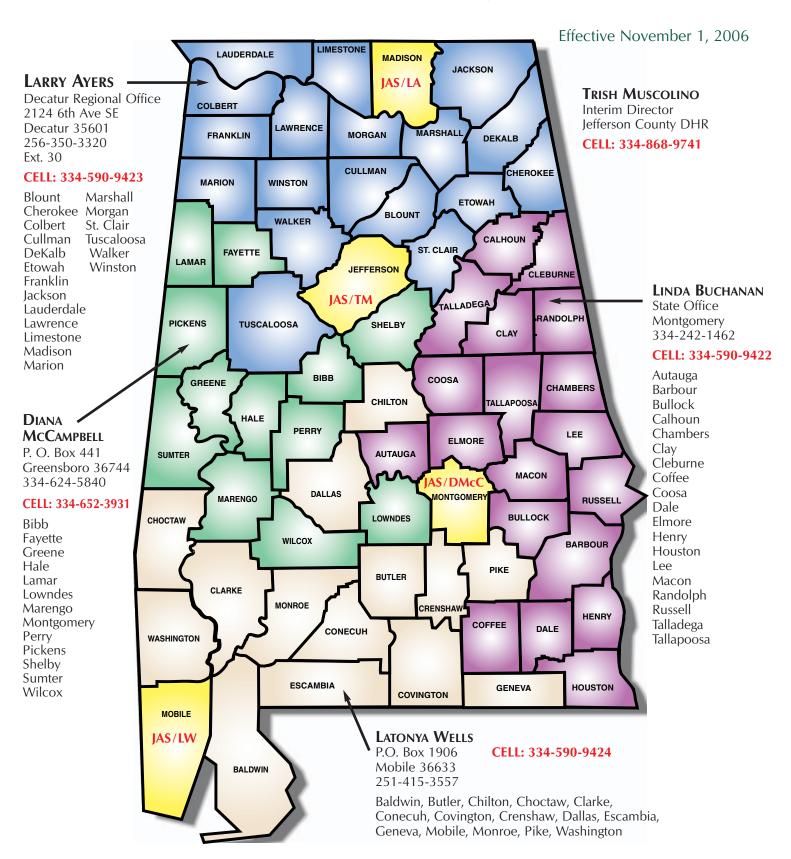


# NOTES





#### **DISTRICT ADMINISTRATIVE SPECIALISTS**





## **Alabama Department of Human Resources**

50 RIPLEY STREET MONTGOMERY, ALABAMA 36104